ADAM DIAMANT

EL CERRITO, CALIFORNIA, USA

TEL: 510-260-9105 EMAIL: adiamant@epri.com

PROFESSIONAL SUMMARY

Adam Diamant has more than 25 years of experience conducting economic and policy analyses of critical environmental, energy, and natural resources policies and programs. Mr. Diamant is an expert in the development of market-based regulatory programs designed to achieve environmental protection objectives in a cost effective manner. Mr. Diamant has represented clients in multi-stakeholder based policy development working groups, conducted guest lectures at universities, organized large-scale international events and been an invited speaker and panelist at numerous international conferences and expert workshops. Mr. Diamant also has experience founding and managing an Internet-based utility management company.

Since 2013, Mr. Diamant has served as a Technical Executive in the Energy and Environmental Analysis Group at the internationally-recognized non-profit Electric Power Research Institute (EPRI). In this role, Mr. Diamant manages EPRI's research program on Integrated Portfolio Planning and Market Analysis, and EPRI's Natural Gas Interest Group. Mr. Diamant's research focuses on the interactions between natural gas and coal fuel markets and electricity markets, and key emerging issues in long-term, integrated resource planning for electric companies. Mr. Diamant also provides analytic support for EPRI's climate change related research programs. Mr. Diamant is a recognized expert in evolving international and domestic greenhouse gas (GHG) emissions trading programs, GHG emissions offsets, and methods to evaluate and manage climate changes risks in the U.S. electric sector.

Over the past decade, Mr. Diamant has worked on a variety of climate-related issues, including the development and evolution of international greenhouse gas (GHG) emissions trading programs, corporate GHG risk analysis and risk management, development of GHG emissions offsets including agricultural and forest carbon sequestration, and developing information and methods to help electric companies make strategic decisions in the face of climate policy uncertainty. Mr. Diamant routinely provides advice to many of the largest U.S. electric companies and is a frequent speaker at international climate change workshops and conferences. Prior to joining EPRI, Mr. Diamant was a project manager in EPRI's application consulting subsidiary (EPRI Solutions) where he managed ecological asset projects.

Prior to joining EPRI, Mr. Diamant had more than a decade of private consulting experience. He has prepared quantitative economic analyses, developed sophisticated computer simulation models, and provided strategic advice to a wide range of public, private, and non-profit clients.

Previously, Mr. Diamant worked in the U.S. Office of Management and Budget (OMB) in the Executive Office of the President of the United States, where he was responsible for oversight of all of the regulatory programs of the U.S. Department of the Interior and the U.S. Forest Service.

Mr. Diamant also has extensive experience working in collaboration with non-profit environmental advocacy groups to promote market-based solutions to environmental problems. Mr. Diamant previously has provided significant consulting support to national and regional environmental non-profit organizations, including the Environmental Defense Fund (EDF), Environmental Resources Trust (ERT), Natural Resources Defense Council (NRDC), Natural Heritage Institute (NHI) and Friends of the River (FOR).

Mr. Diamant holds a Bachelor of Arts degree in political science from the University of California, Berkeley, and a Master in Public Policy degree from Harvard University's John F. Kennedy School of Government.

Mr. Diamant has been the recipient of a number of awards. At EPRI, Mr. Diamant has received several annual "performance recognition" awards that have recognized his professional achievements including the well-known and highly-regarded "Chauncey" Award. As a Policy Analyst at OMB, Diamant received several awards recognizing his outstanding performance, including a "Professional Achievement" award and a "Division" award. Mr. Diamant also is a past recipient of a prestigious Presidential Management Internship (PMI).

PROFESSIONAL EXPERIENCE

ELECTRIC POWER RESEARCH INSTITUTE (EPRI)

EPRI is the world's premier non-profit collaborative scientific research and development organization for the electric power industry.

Since 2013, Mr. Diamant has been a Technical Executive in the Energy and Environmental Strategic Analysis Program where he is responsible for managing EPRI research program (#178B) focused on the interaction of fuels, wholesale electric power markets and integrated transmission, distribution and generation planning. Mr. Diamant also is Manager of the EPRI Natural Gas Interest Group.

At EPRI, Mr. Diamant is responsible for client engagement, prioritizing annual R&D projects, developing and managing complex collaborative research and development (R&D) projects, identifying, selecting and managing project contractors, developing and responding to RFPs, developing and adhering to project budgets and schedules and achieving project milestones. Mr. Diamant has successfully expanded program engagement with EPRI members, increased program budget and improved the quantity and delivery of final project deliverables.

From 2004-2013, Mr. Diamant was Manager, Economic Analysis, Global Climate Program where he was responsible for managing complex collaborative research and development (R&D) projects related to global climate change for electric utility companies and other organizations.

From 2002-2004, Mr. Diamant was Manager, Public Policy and Economic Analysis at EPRI Solutions, Inc., an engineering services and consulting subsidiary of EPRI. As a Project Manager, Mr. Diamant was responsible for managing complex consulting projects for electric utility companies and other commercial clients.

UTILITYGUIDE, INC. [www.UtilityGuide.com]

CO-Founder, President and Chief Executive Officer 1998 - 2001Co-founder of an early-stage Internet company dedicated to helping consumers and small businesses to research, comparison shop and purchase energy, telecommunications and Internet access services online.

ADAM DIAMANT CONSULTING

Founder and Principal Consultant 1992 - 1999; 2001 - 2002 Prepared complex economic, financial and regulatory analyses of energy, environment and natural resources policy issues for public, private and not-for-profit clients.

LSA ASSOCIATES. INC.

1991 - 1992Assistant Project Manager Principal member of the Natural Resource Policy and Planning Group of this 100-person environmental consulting firm.

EXECUTIVE OFFICE OF THE PRESIDENT OF THE UNITED STATES

Policy Analyst, Office of Management and Budget (OMB) Responsible for oversight of all regulatory programs the United States Department of the Interior and the Forest Service. Prepared complex economic analyses and coordinated interagency review of regulatory proposals. Negotiated public lands and environmental regulatory policy with senior agency and White House officials. Analyzed proposed Federal legislation, developed cost-benefit analyses, contributed to development of annual Federal budget.

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EDUCATION

HARVARD UNIVERSITY, JOHN F. KENNEDY SCHOOL OF GOVERNMENT Masters in Public Policy (MPP), 1989

UNIVERSITY OF CALIFORNIA, BERKELEY

Bachelor of Arts (BA), 1985 Phi Beta Kappa Graduation with High Distinction in General Scholarship 2002 - Current

Palo Alto, CA

Point Richmond, CA

Berkeley, CA

El Cerrito, CA

Washington, DC

1989 - 1991

AWARDS

Mr. Diamant received a variety of awards at the Electric Power Research Institute (EPRI), including:

- **Chauncey Award 2009** for "Leadership in understanding and communicating the potential impact of emissions offsets in evolving climate policy."
- *Performance Recognition Awards* 2002, 2008, 2009 and 2010.
- Excel Awards for Outstanding Accomplishment 2004 and 2006.

Other awards include:

- U.S. Office of Management and Budget (OMB) Professional Achievement Award (1991) and Division Award (1990).
- Presidential Management Internship Program 1989.
- California Newspaper Publishers Association "Best Business & Financial Reporting," 2ND Place 1987.

Selected Recent Publications

2015 REGEN Scenarios Analysis: Understanding Key Factors That May Impact Future Electricity Generation. EPRI, Palo Alto, CA: 2015. 3002005839. Primary Author.

EGEAS Capabilities Manual: Version 11.0. EPRI, Palo Alto, CA: 2015. 3002006439. Contributor

EGEAS User's Guide: Version 11.0. EPRI, Palo Alto, CA: 2015. 3002006440. Contributor

Integrating Distributed Energy Resources into Electricity Resource Planning: Current Practices and Emerging Issues. EPRI, Palo Alto, CA: 2015. 3002005838. Contributor

Valuing Generation Diversity - Part 2 (2014) Thinking about Generation Diversity – Part 2: Electric Power Plant Asset Portfolio Valuation and Risk. EPRI, Palo Alto, CA: 2015. 3002003949. Co-author.

2014 REGEN Scenarios Analysis: Understanding Key Factors That May Impact Future Electricity Generation. EPRI, Palo Alto, CA: 2014. 3002004880. Author.

A Comparative Assessment of the US-EPA's AVoided Emissions and geneRation Tool (AVERT): Estimating Emissions and Energy Displacement Associated with End-Use Energy Efficiency Projects. EPRI, Palo Alto, CA: 2014. 3002004606. Author.

Signposts of Change in Evolving Natural Gas Markets: Key Factors Affecting Expected Future Supply and Demand for Natural Gas in the United States, EPRI, Palo Alto, CA: 2013. 3002001393. Contributor.

Exploring the Interaction between California's Greenhouse Gas Cap-and-Trade Program and Complementary Emissions Reduction Policies. EPRI, Palo Alto, CA: 2013. 3002000298. Co-author.

Aggregation of Greenhouse Gas Emissions Offsets: Benefits, Existing Methods and Key Challenges. EPRI, Palo Alto, CA: 2011. 1022180. Contributor.

Key Institutional Design Considerations and Resources Required to Develop a Federal Greenhouse Gas Offsets Program in the United States. EPRI, Palo Alto, CA: 2011. Contributor.

Corporate Carbon Strategy and Procurement of Greenhouse Gas Emissions Offsets for Compliance with Mandatory Carbon Constraints, EPRI, Palo Alto, CA: 2010. 1019911. Author.

Brazil's Emerging Sectoral Framework for Reducing Emissions from Deforestation and Degradation and the Potential to Deliver Greenhouse Gas Emissions Reductions from Avoided Deforestation in the Amazon's Xingu River Basin. EPRI, Palo Alto, CA: 2010 1021606. Contributor. Developing Greenhouse Gas Emissions Offsets by Reducing Nitrous Oxide (N₂O) Emissions in Agricultural Crop Production. Final Project Report, EPRI, Palo Alto, CA: 2009. 1020546. Contributor.

Key Issues in Designing Mechanisms to Reduce Greenhouse Gas Emissions from Deforestation and Degradation (REDD). EPRI, Palo Alto, CA: 2009.1017998. Contributor.

Understanding the Impact of Climate Change Policy on Electric Company Compliance and Investment Decisions, EPRI, Palo Alto, CA: 2008 1015635. Contributor.

The EPRI Greenhouse Gas Emissions Offset Policy Dialogue: Description of Key Issues in the Design of GHG Emissions Offset Programs, EPRI, Palo Alto, CA: 2008 1015633. Contributor.

Participating in the U.S. Department of Energy Revised "1605(b)" Program for the Voluntary Reporting of Greenhouse Gas Emissions: A Guide for U.S. Electric Companies. EPRI, Palo Alto, CA: 2007. 1016147. Author.

A Comprehensive Overview of Project-Based Mechanisms to Offset Greenhouse Gas Emissions, Electric Power Research Institute (EPRI), Palo Alto, CA: 2007 1014085. Contributor.

An Assessment of the Benefits and Costs to [name confidential] of Participating in the U.S. DOE Revised "1605(b)" Program for the Voluntary Reporting of Greenhouse Gas Emissions, EPRI, Palo Alto, CA, October 2006. Author.

Greenhouse Gas Emissions Reduction Cost Analysis Model (GHG-CAM) Version 2.02 Software User's Manual, EPRI, Palo Alto, CA: 2006. Author.

Effects of the European Union Emissions Trading Scheme on Electricity Prices, EPRI, Palo Alto, CA: 2005. 1011822. Contributor.

Methods for the Systematic Evaluation of Emissions Reduction Options – Managing Risks from Climate Policies, EPRI, Palo Alto, CA: 2003.1005248. Contributor.

Strategic Eco-Asset Manager (STREAM) Model 2.0, Feedback and Enhancement Project, Final Report, EPRI, Palo Alto, CA, July 2003. Author.

Strategic Eco-Asset Manager (STREAM) Model Version 2.02, Software User's Manual, EPRI, Palo Alto, CA, July 2003. Author.

Corporate Carbon Consciousness: Organizational Approaches Electric Utilities Can Use to Meet the Challenge of Reducing Greenhouse Gas Emissions, Final Report, EPRI, Palo Alto, CA, December 2002. Author.

Developing an Optimal Asset Purchasing Strategy for the CALFED Environmental Water Account, Final Report, Natural Heritage Institute, June 2002. Author.

Organizing an Environmental Water Trust in California, Final Report, prepared for Environmental Defense, July 2001. Author.

Third-Party Impacts of Water Transfers in the West, Final Report, prepared for the U.S. Bureau of Reclamation Northwest Region, May 1996, Environmental Defense Fund. Author.

References, writing samples and project descriptions available upon request